



HEREFORD & WORCESTER  
**HWFR**  
FIRE AND RESCUE SERVICE

# Property Strategy 2018 - 2023

Providing and maintaining  
appropriate premises in the right  
locations

## Revision History

Version No.	Issue Date	Author(s)	Reason for Issue
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## Distribution

Name	Role	Organisation

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# 1 BACKGROUND

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In 2011, the Fire Authority approved an Estates Asset Management Strategy to ensure that the Authority's property estate was sustainable in the long term. The aim of the strategy was to provide assurance that resources would be invested in the most prudent and effective way to deliver fit for purpose buildings that support operational activity, providing the most effective delivery of service to our public. The 2011 Estates Asset Management Strategy used evidence based upon the condition of buildings and therefore the estimated backlog maintenance profile, measured against the 'suitability' of the building (i.e., appropriateness and access to welfare facilities, compliance with relevant legislation and codes of practice, known significant building issues etc.). This resulted in the recommendations to authorise the building of four strategic training facilities to support operational training, and the replacement of five fire stations that had reached the end of their economic service life.

By 2018, this resulted in the delivery of three strategic training facilities and four new fire stations, including an additional Fire Station (Evesham) to take advantage of an opportunity to fund this new Fire Station through disposal of the existing site for retail development. During this time, the Fire Service focussed on the potential to collaborate with other public sector partners and specifically, explore opportunities to collocate with Police staff at appropriate locations.

## 2 CURRENT POSITION

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During 2017, the Service undertook condition surveys of the full estate and revised the Estates Asset Management Strategy in accordance with the results of this information. As part of this research, the Service included an emphasis on priorities that underpinned the wider strategy of the organisation, principally that in managing the property estate the focus would be that buildings:

- Are sustainable – both financially and in minimising the impact on the environment through better energy usage, using technology to provide more sustainable solutions and reducing our carbon footprint
- Are safe – providing safe working environments and reducing risks as effectively as possible
- Meet operational need – ensuring our staff have the correct ‘tools’ to ensure they can undertake their roles more effectively and that buildings provide the most appropriate facilities to support operational response, training, prevention, welfare facilities and accessibility;

Following significant capital investment by the Fire Authority, a number of fire stations which had reached both their financial and operational suitability ‘end of life’, have been replaced with new state of the art facilities. The remaining properties which are due for replacement, form part of live projects to replace these, with planned maintenance supporting the existing facilities and ensuring operational response continues. Work with Communities and Local Government during 2009 /10 indicated that the back-log maintenance profile of the estate was high (indicating need for improvement), and in comparison to other fire services the estate was in ‘average’ condition. The current back-log maintenance liability is significantly smaller and the estate is in a much improved condition when compared to the commencement of the 2010 estate asset management strategy; however, we cannot be complacent and planned long-term investment must be supported.

To support collaboration with our Partners and specifically the extensive collaboration with the Police in exploring opportunities to collocate at a number of locations (see below), this estates strategy is a key part the West Mercia Police and Crime Commissioner’s (PCC) ‘Safer West Mercia Plan’. Ensuring that Police staff have accommodation, access and use of facilities at all Fire Service locations not only brings financial advantages in energy efficiency, possible income or capital receipts from premises that are then surplus to requirements and reduced costs in support infrastructure (such as IT networks), but also improvements in service delivery through creating the best environment for joint working, joint training, enhanced ‘visibility’ and public access to services.

This estate asset management strategy builds upon long term financial planning in both the day to day running costs of buildings, and projected spend on the estate over the next 3 years. The overall proposals for spend on reactive maintenance, planned maintenance and capital projects is given in Section 4.

Taking all this into consideration a number of recommendations have been proposed. A summary of the strategy for each property is given in the next section. Appendix 1 provides a more detailed analysis of each property

### 3 STRATEGY FOR INDIVIDUAL PROPERTIES

Station No.	Fire Station / Asset Location	Shift	Police Co-location	Current Assessment / Strategy
20	SHQ	24/7 Function	N/A	Site will be leased to 3rd party upon transfer of staff to Hindlip Park
21	Worcester	Wholetime & Retained	Yes	Good Condition - Retain / maintain site
22	Stourport	Retained	N/A	Site will be disposed upon completion of Wyre Forest hub
23	Bewdley	Retained	N/A	Site will be disposed upon completion of Wyre Forest hub
24	Kidderminster	Wholetime & Retained	N/A	Site will be disposed upon completion of Wyre Forest hub
26	Droitwich	Day Crew & Retained	Yes	Ageing building - Consider re-provision within future plan period / potential to disposal or redevelopment of site
27	Redditch	Wholetime & Retained	N/A	Site scheduled for replacement. Site will be disposed upon completion of Redditch Blue Light hub
28	Evesham	Day Crew & Retained	Yes	Good condition - Retain / maintain site
29	Pebworth	Retained	No	Good Condition - Retain / maintain site
30	Broadway	Retained	No	Poor condition / inadequate facilities. Explore potential to rebuild on existing site if alternative location cannot be found
31	Pershore	Retained	Yes	Satisfactory. Explore potential to dispose of site for development if this can fund and alternative location
32	Upton upon Severn	Retained	Yes	Good Condition - Retain / maintain site
34	Wyre Forest Hub		Yes	Under construction

41	Malvern	Day Crew & Retained	Yes	Good Condition - Retain / maintain site Agreement for British Transport Police co-location.
42	Ledbury	Retained	Yes	Ageing building - Explore re-provision within future plan period and potential to co-locate with Police on a new site
43	Fownhope	Retained	No	Satisfactory. Retain / maintain site
44	Ross on Wye	Retained	Yes	Satisfactory. Consider extending the property within future plan period to enable improved use
45	Whitchurch	Retained	No	Satisfactory. Retain / maintain site
46	Hereford	Wholetime & Retained	N/A	Site scheduled for replacement and will be disposed of upon completion of Hereford Public Service hub
47	Ewyas Harold	Retained	No	Satisfactory. Retain / maintain site
48	Eardisley	Retained	No	Extension currently proposed. Retain / maintain site
49	Kington	Retained	Yes	Explore potential within future plan period re-develop fire station and adjacent Police sites.
50	Leintwardine	Retained	No	Extension currently proposed. Retain / maintain site
51	Kingsland	Retained	No	Satisfactory. Retain / maintain site
52	Leominster	Retained	Yes	Explore relocation to Leominster Police station site and disposal of site for redevelopment within future plan period. Explore development of Strategic Training Facility at Police station site
53	Tenbury Wells	Retained	Yes	Good condition. Retain / maintain site
54	Bromyard	Retained	Yes	Satisfactory. Extension proposed. Retain / maintain site
55	Peterchurch	Retained	Yes	Satisfactory. Retain / maintain site
	Operational Logistics	N/A	Yes	Explore funding to enhance facilities to support Police colocation

## 4 RESOURCES

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The current medium term financial plan includes provision of revenue funding of:

Reactive maintenance - £140,000 pa on-going

Planned maintenance –	2018/19	£352,150
	2019/20	£207,950
	2020/21	£275,500

These sums are sustainable and are sufficient to meet the known and anticipated maintenance requirements.

The following schemes are included within the approved Capital programme:

- Development of the Wyre Forest Emergency Services Hub
- Provision of new Hereford Fire Station (to be part of the Hereford Public Services hub in conjunction with West Mercia Police)
- Provision of new Redditch Fire Station (joint Fire/Police station)

The medium term financial plan also makes provision for minor capital expenditure that can be allocated to schemes as required.



## APPENDIX 1 – DETAILED PROPERTY ANALYSIS

HWFRS ID	Asset	Address	Post Code	County	Asset type	Construction year	Shift	Site area			Building GIA
								m2	ha	acre	m2
20	Worcester	2 Kings Court, Charles Hastings Way	WR5 1JR	Worcestershire	HQ	2008	24/7 Function	5,165.18 m2	0.52 ha	1.28 acres	2,796.00 m2
21	Worcester	McKenzie Way, Worcester	WR4 9PT	Worcestershire	fire station	2015	Wholetime & Retained	4,976.76 m2	0.50 ha	1.23 acres	1,746.00 m2
22	Stourport	Foundry Street, Stourport	DY13 8EB	Worcestershire	fire station	1970	Retained	1,203.00 m2	0.12 ha	0.30 acres	225.00 m2
23	Bewdley	Dog Lane, Bewdley	DY12 2EQ	Worcestershire	fire station	1960	Retained	861.64 m2	0.09 ha	0.21 acres	192.00 m2
24	Kidderminster	Castle Road, Kidderminster	DY11 6TH	Worcestershire	fire station	1929	Wholetime & Retained	3,740.66 m2	0.37 ha	0.92 acres	1,142.00 m2
25	Bromsgrove	Slideslow Drive, Bromsgrove	B60 1GN	Worcestershire	fire station & Police SNO	2014	Wholetime & Retained				Total- 2,224.59, Fire Service- 781.86, common- 673.49
26	Droitwich	Friar Street, Droitwich	WR9 8ED	Worcestershire	fire station	1978	Day Crew & Retained	6,264.23 m2	0.63 ha	1.55 acres	1,612.00 m2
27	Redditch	Birmingham Road, Redditch	B97 6EH	Worcestershire	fire station	1963	Wholetime & Retained	3,499.84 m2	0.35 ha	0.86 acres	936.00 m2
28	Evesham	Abbey Road, Evesham	WR11 4ST	Worcestershire	fire station	2016	Day Crew & Retained	4,140.00 m2	0.41 ha	1.02 acres	1,281.00 m2
29	Pebworth	Stratford Road, Pebworth	CV37 8XU	Worcestershire	fire station	2008	Retained	2,454.44 m2	0.25 ha	0.61 acres	238.00 m2
30	Broadway	Keytes Lane, Broadway	WR12 7DP	Worcestershire	fire station	1953	Retained	985.75 m2	0.10 ha	0.24 acres	104.00 m2
31	Pershore	Defford Road, Pershore	WR10 1HZ	Worcestershire	fire station	1930	Retained	1,892.62 m2	0.19 ha	0.47 acres	475.00 m2
32	Upton upon Severn	Minge Lane, Upton upon Severn	WR8 0HW	Worcestershire	fire station	1990	Retained	1,896.25 m2	0.19 ha	0.47 acres	352.00 m2
34	Wyre Forest Hub	Stourport Road, Kidderminster	TBC.	Worcestershire	Fire Station		Wholetime & Retained	13,940.00 m2	1.39 ha	3.44 acres	1,729.00 m2
41	Malvern	Worcester Road, Malvern	WR14 1TD	Worcestershire	fire station	2014	Day Crew & Retained	3,231.79 m2	0.32 ha	0.80 acres	1,011.00 m2
42	Ledbury	Bye Street, Ledbury	HR8 2AG	Herefordshire	fire station	1973	Retained	1,072.77 m2	0.11 ha	0.27 acres	203.00 m2
43	Fownhope	Court Orchard, Fownhope	HR1 4PG	Herefordshire	fire station	1962	Retained	434.99 m2	0.04 ha	0.10 acres	103.00 m2
44	Ross on Wye	Gloucester Road, Ross on Wye	HR9 7NJ	Herefordshire	fire station	1966	Retained	1,432.75 m2	0.14 ha	0.35 acres	300.00 m2
45	Whitchurch	School Road, Whitchurch	HR9 6DA	Herefordshire	fire station	1966	Retained	689.88 m2	0.07 ha	0.17 acres	124.00 m2
46	Hereford	St Owen Street, Hereford	HR1 2JB	Herefordshire	fire station	1950	Wholetime & Retained	2,705.17 m2	0.27 ha	0.67 acres	1,789.00 m2
47	Ewyas Harold	Elmdale, Ewyas Harold	HR2 0JA	Herefordshire	fire station	1985	Retained	1,013.41 m2	0.10 ha	0.25 acres	132.00 m2
48	Eardisley	Kington Road, Eardisley	HR3 6NS	Herefordshire	fire station	1966	Retained	738.33 m2	0.07 ha	0.18 acres	118.00 m2
49	Kington	Churchill Road, Kington	HR5 3AJ	Herefordshire	fire station	1962	Retained	617.40 m2	0.06 ha	0.15 acres	175.00 m2
50	Leintwardine	Rosemary Lane, Leintwardine	SY7 0LP	Herefordshire	fire station	1965	Retained	587.17 m2	0.06 ha	0.15 acres	116.00 m2
51	Kingsland	Arbour Lane, Kingsland	HR6 9RZ	Herefordshire	fire station	1986	Retained	955.55 m2	0.10 ha	0.24 acres	126.00 m2
52	Leominster	Broad Street, Leominster	HR6 8DD	Herefordshire	fire station	1967	Retained	1,025.70 m2	0.10 ha	0.25 acres	290.00 m2
53	Tenbury Wells	Worcester Road, Burford, Tenbury Wells	WR15 8AP	Worcestershire	fire station	1987	Retained	1,832.59 m2	0.18 ha	0.45 acres	322.00 m2
54	Bromyard	New Road, Bromyard	HR7 4AJ	Herefordshire	fire station	1961	Retained	1,206.89 m2	0.12 ha	0.29 acres	180.00 m2
55	Peterchurch	Valley View Road, Peterchurch	HR2 0DU	Herefordshire	fire station	2001	Retained	6,899.73 m2	0.69 ha	1.70 acres	346.00 m2
n/a	Opps Logistics	102B Betony Road, Enigma Business Park	WR14 1GB	Worcestershire	depot	2003	Non-uniformed staff	5,665.60 m2	0.57 ha	1.40 acres	1,670.00 m2
<b>TOTAL</b>								<b>81,130.09 m2</b>	<b>8.11 ha</b>	<b>20.02 acres</b>	<b>19,833.00 m2</b>

HWFRS ID	Town	Book Value			Running Costs										Total psm	
		Land	Building	Total	date	Utilities				Maintenance				Annual Lease Cost		
		£	£	£		Electricity	Water/Sewage	Gas	Utilities psm	Planned	Reactive	Backlog	Maintenance psm			
20	Worcester	£ 381,000	£ 5,702,000	£ 6,083,000	2017	£ 82,955	£ 5,067	£ 3,675	£ 32.80	£ 2,000	£ 37,634		£ 14.18	N/A	£ 46.97	
21	Worcester	£ 430,225	£ 6,120,289	£ 6,550,514	2017	£ 16,140	£ 2,625	£ 6,712	£ 14.59	£ 3,000	£ 8,815		£ 6.77	N/A	£ 21.36	
22	Stourport	£ 174,780	£ 492,500	£ 667,280	2017	?	£ 2,110	£ 832	£ 13.07	£ 2,000	£ 2,310		£ 19.16	N/A	£ 32.23	
23	Bewdley	£ 209,790	£ 334,600	£ 544,390	2017	£ 2,614	£ 712	£ 206	£ 18.40	£ 4,200	£ 2,210		£ 33.39	N/A	£ 51.79	
24	Kidderminster	£ 495,013	£ 2,347,800	£ 2,842,813	2017	£ 10,133	£ 3,099	£ 7,339	£ 18.01	£ 5,350	£ 6,776		£ 10.62	N/A	£ 28.63	
25	Bromsgrove	N/A	N/A	N/A	N/A										£ 240,000.00	
26	Droitwich	£ 939,000	£ 2,758,458	£ 3,697,458	2017	£ 23,803	£ 5,924	£ 13,836	£ 27.02	£ 15,200	£ 24,959		£ 24.91	N/A	£ 51.94	
27	Redditch	£ 448,035	£ 747,800	£ 1,195,835	2017	Electricity	£ 12,179	£ 5,235	£ 18.60	£ 3,900	£ 7,906		£ 12.61	N/A	£ 31.22	
28	Evesham	£ 529,465	£ 4,483,060	£ 5,012,525	2017	£ 10,654	£ 1,300	£ 10,194	£ 17.29	£ 27,000	£ 6,645		£ 26.26	N/A	£ 43.55	
29	Pebworth	£ 142,203	£ 792,300	£ 934,503	2017	£ 940	£ 527	n/a	£ 6.17	£ 3,000	£ 1,162		£ 17.49	N/A	£ 23.65	
30	Broadway	£ 129,540	£ 127,944	£ 257,484	2017	£ 2,971	£ 904	n/a	£ 37.26	£ 10,000	£ 2,982		£ 124.83	N/A	£ 162.09	
31	Pershore	£ 287,409	£ 265,900	£ 553,309	2017	£ 3,239	£ 2,232	£ 2,019	£ 15.77	£ 5,700	£ 5,449		£ 23.47	N/A	£ 39.24	
32	Upton upon Severn	£ 34,185	£ 810,500	£ 844,685	2017	£ 1,828	£ 1,482	£ 1,917	£ 14.85	£ 8,000	£ 4,477		£ 35.45	N/A	£ 50.30	
34	Wyre Forest Hub		N/A	N/A	N/A										N/A	
41	Malvern	£ 627,641	£ 3,182,800	£ 3,810,441	2017	£ 12,713	£ 3,899	£ 4,595	£ 20.98	£ 4,500	£ 6,894		£ 11.27	N/A	£ 32.24	
42	Ledbury	£ 256,155	£ 401,500	£ 657,655	2017	£ 4,489	£ 768	n/a	£ 25.89	£ 7,500	£ 4,053		£ 56.91	N/A	£ 82.81	
43	Fownhope	£ 126,542	£ 114,770	£ 241,312	2017	£ 2,829	£ 415	n/a	£ 31.49	£ 3,000	£ 914		£ 38.00	N/A	£ 69.48	
44	Ross on Wye	£ 260,371	£ 490,600	£ 750,971	2017	£ 6,588	£ 519	n/a	£ 23.69	£ 1,000	£ 849		£ 6.16	N/A	£ 29.85	
45	Whitchurch	£ 89,073	£ 164,200	£ 253,273	2017	£ 3,503	£ 271	n/a	£ 30.44	£ 2,000	£ 1,373		£ 27.21	N/A	£ 57.64	
46	Hereford	£ 542,099	£ 1,849,319	£ 2,391,418	2017	£ 11,024	£ 1,977	£ 12,830	£ 14.44	£ 7,000	£ 8,818		£ 8.84	N/A	£ 23.28	
47	Ewyas Harold	£ 154,294	£ 171,100	£ 325,394	2017	£ 1,928	£ 138	n/a	£ 15.65	£ 1,000	£ 290		£ 9.77	N/A	£ 25.43	
48	Eardisley	£ 132,000	£ 185,000	£ 317,000	2017	£ 2,919	£ 461	n/a	£ 28.65	£ 2,000	£ 2,052		£ 34.34	N/A	£ 62.99	
49	Kington	£ 100,000	£ 276,600	£ 376,600	2017	£ 5,203	£ 452	n/a	£ 32.32	£ 7,000	£ 1,017		£ 45.81	N/A	£ 78.13	
50	Leintwardine	£ 141,722	£ 181,200	£ 322,922	2017	£ 4,082	£ 583	n/a	£ 40.22	£ 0	£ 2,325		£ 20.05	N/A	£ 60.27	
51	Kingsland	£ 130,871	£ 253,000	£ 383,871	2017	£ 3,118	£ 760	n/a	£ 30.78	£ 1,000	£ 1,034		£ 16.15	N/A	£ 46.93	
52	Leominster	£ 90,000	£ 460,500	£ 550,500	2017	£ 5,126	£ 576	n/a	£ 19.66	£ 10,500	£ 874		£ 39.22	N/A	£ 58.88	
53	Tenbury Wells	£ 153,251	£ 845,500	£ 998,751	2017	£ 2,198	£ 1,228	£ 1,380	£ 14.92	£ 2,700	£ 2,212		£ 15.25	N/A	£ 30.18	
54	Bromyard	£ 161,648	£ 248,900	£ 410,548	2017	£ 4,741	£ 1,575	n/a	£ 35.08	£ 9,700	£ 632		£ 57.40	N/A	£ 92.48	
55	Peterchurch	£ 512,657	£ 1,544,400	£ 2,057,057	2017	£ 3,915	£ 517	n/a	£ 12.81	£ 3,400	£ 13,204		£ 47.99	N/A	£ 60.80	
n/a	Opps Logistics	£ 400,000	£ 1,266,030	£ 1,666,030	2017	£ 14,298	£ 674	£ 4,607	£ 11.72	£ 0	£ 8,012		£ 4.80	N/A	£ 16.52	
<b>TOTAL</b>		<b>£ 8,078,969</b>	<b>£ 36,618,570</b>	<b>£ 44,697,539</b>		<b>£ 243,952</b>	<b>£ 52,972</b>	<b>£ 75,377</b>	<b>£ 18.77</b>	<b>£ 151,650</b>	<b>£ 165,878</b>		<b>£ 16.01</b>	<b>£ 240,000.00</b>	<b>£ 34.78</b>	

HWFRS ID	Asset	Rates			Insurance £	CAPEX		Condition survey					Compliance gap				
		Rates		Date		date	M&E				Fabric £ < 5Y	M&E + Fabric Total £ < 5Y	EPC		Asbestos		
		rateable value	payable				£	£ < 5Y	£ < 10Y	£ < 15			Total £ < 15Y	date	rating	date	£
20	Worcester	£ 285,000	£ 149,288		n/a		2017	£ 102,490.00	£ 126,800.00	£ 356,300.00	£ 585,590.00	£ 64,995.00	£ 167,485.00	2015	E	2017	£ -
21	Worcester	£ 204,000	£ 97,716		£ 3,613,125	2015	2017	£ 2,854.32	£ 10,456.08	£ 202,782.50	£ 216,092.90	£ 92,720.00	£ 95,574.32	n/a	n/a	2017	£ -
22	Stourport	£ 23,500	£ 8,470		n/a		2017	£ 27,395.00	£ 5,920.00	£ 23,995.00	£ 57,310.00	£ 41,345.00	£ 68,740.00	n/a	n/a	2017	£ -
23	Bewdley	£ 17,500	£ 5,702		n/a		2017	£ 29,815.00	£ 500.00	£ 19,275.00	£ 49,590.00	£ 59,015.00	£ 88,830.00	n/a	n/a	2017	£ -
24	Kidderminster	£ 94,000	£ 45,026		n/a		2017	£ 9,960.00	£ 42,832.00	£ 2,481.00	£ 55,273.00	£ 164,305.00	£ 174,265.00	n/a	n/a	2017	£ 300.00
25	Bromsgrove																
26	Droitwich	£ 143,000	£ 68,497		£ 85,000	2017	2017	£ 4,495.00	£ 73,105.00	£ 44,660.00	£ 122,260.00	£ 233,229.50	£ 237,724.50	n/a	n/a	2017	£ 2,202.00
27	Redditch	£ 69,000	£ 27,417		£ 35,000	2016	2017	£ 169,510.00	£ 6,310.00	£ 54,010.00	£ 229,830.00	£ 385,995.00	£ 555,505.00	n/a	n/a	2017	£ 10,010.00
28	Evesham	£ 155,000	£ 89,201		£ 3,800,000	2016	2017	£ -	£ 15,480.00	£ 26,190.00	£ 41,670.00	£ -	£ -	n/a	n/a	2017	£ -
29	Pebworth	£ 35,750	£ 16,384		n/a		2017	£ 9,280.00	£ 16,270.00	£ 45,900.00	£ 71,450.00	£ 1,240.00	£ 10,520.00	n/a	n/a	2017	£ -
30	Broadway	£ 7,800	£ 3,266		n/a		2017	£ 5,380.00	£ 17,300.00	£ 22,219.00	£ 44,899.00	£ 39,730.00	£ 45,110.00	n/a	n/a	2017	£ -
31	Pershore	£ 19,500	£ 7,387		£ 45,000	2018	2017	£ 7,528.46	£ -	£ -	£ 7,528.46	£ 148,444.00	£ 155,972.46	n/a	n/a	2017	£ -
32	Upton upon Severn	£ 37,500	£ 16,939		n/a		2017	£ 6,480.00	£ 17,400.00	£ 32,355.00	£ 56,235.00	£ 23,880.00	£ 30,360.00	n/a	n/a	2017	£ -
34	Wyre Forest Hub																
41	Malvern	£ 114,000	£ 54,606		£ 1,775,321	2014	2017	£ 11,486.45	£ 41,917.00	£ 84,738.50	£ 138,141.95	£ 16,753.00	£ 28,239.45	n/a	n/a	2017	£ -
42	Ledbury	£ 19,000	£ 6,609		n/a		2017	£ 810.00	£ 500.00	£ 15,300.00	£ 16,610.00	£ 26,150.00	£ 26,960.00	n/a	n/a	2017	£ -
43	Fownhope	£ 9,700	£ 3,732		n/a		2017	£ 360.00	£ 6,033.00	£ 950.00	£ 7,343.00	£ 42,008.00	£ 42,368.00	n/a	n/a	2017	£ -
44	Ross on Wye	£ 23,000	£ 9,025		n/a		2017	£ 28,695.00	£ 17,950.00	£ 39,235.00	£ 85,880.00	£ 71,745.00	£ 100,440.00	n/a	n/a	2017	£ -
45	Whitchurch	£ 14,500	£ 5,832		n/a		2017	£ 2,560.00	£ 1,040.00	£ 20,315.00	£ 23,915.00	£ 10,815.00	£ 13,375.00	n/a	n/a	2017	£ 800.00
46	Hereford	£ 80,500	£ 38,560		£ 110,000	2015-2017	2017	£ 81,450.00	£ 88,950.00	£ 107,470.00	£ 277,870.00	£ 65,619.00	£ 147,069.00	n/a	n/a	2017	£ 5,005.00
47	Ewyas Harold	£ 11,750	£ 4,613		n/a		2017	£ 770.00	£ 13,203.00	£ 380.00	£ 14,353.00	£ 9,251.00	£ 10,021.00	n/a	n/a	2017	£ -
48	Eardisley	£ 11,500	£ 4,458		n/a		2017	£ 1,030.00	£ 4,849.00	£ 8,880.00	£ 14,759.00	£ 38,133.00	£ 39,163.00	n/a	n/a	2017	£ 1,001.00
49	Kington	£ 13,500	£ 4,199		n/a		2017	£ 4,210.00	£ 3,595.00	£ 5,812.00	£ 13,617.00	£ 53,509.00	£ 57,719.00	n/a	n/a	2017	£ -
50	Leintwardine	£ 9,300	£ 3,342		n/a		2017	£ -	£ 2,950.00	£ 5,349.00	£ 8,299.00	£ 8,120.30	£ 8,120.30	n/a	n/a	2017	£ -
51	Kingsland	£ 14,250	£ 6,480		n/a		2017	£ -	£ 4,008.00	£ 10,925.00	£ 14,933.00	£ 6,305.00	£ 6,305.00	n/a	n/a	2017	£ -
52	Leominster	£ 20,750	£ 7,775		£ 50,000	2017	2017	£ 14,160.00	£ 1,130.00	£ 20,485.00	£ 35,775.00	£ 53,985.00	£ 68,145.00	n/a	n/a	2017	£ 200.00
53	Tenbury Wells	£ 38,250	£ 17,825		n/a		2017	£ 7,146.20	£ -	£ -	£ 7,146.20	£ 68,579.00	£ 75,725.20	n/a	n/a	2017	£ -
54	Bromyard	£ 15,750	£ 6,350		n/a		2017	£ 5,830.00	£ 500.00	£ 31,925.00	£ 38,255.00	£ 22,050.00	£ 27,880.00	n/a	n/a	2017	£ -
55	Peterchurch	£ 79,000	£ 39,238		n/a		2017	£ 2,135.00	£ 22,555.00	£ 38,530.00	£ 63,220.00	£ 19,815.00	£ 21,950.00	n/a	n/a	2017	£ -
n/a	Opps Logistics	£ 123,171	£ 43,110		n/a		2017	£ 3,311.94	£ 53,860.00	£ 106,910.00	£ 164,081.94	£ 70,934.00	£ 74,245.94	n/a	n/a	2017	£ -
<b>TOTAL</b>		<b>£ 1,689,471</b>	<b>£ 791,045</b>	<b>£ 108,612,376</b>	<b>£ 9,513,446</b>			<b>£ 551,142.37</b>	<b>£ 621,608.08</b>	<b>£ 1,327,372.00</b>	<b>£ 2,500,122.45</b>	<b>£ 1,841,323.80</b>	<b>£ 2,392,466.17</b>				<b>£ 19,518.00</b>

HWFRS ID	Asset	Electrical PAT date	Legionella date	FRA date	£	Gas safety date	Suitability rating 1(worst)-5 (best)	Comment to suitability rating
20	Worcester	2015	2016	2015	£ -	2017	4	Fire Service vacating 2 Kings Court Autumn 2018
21	Worcester	2015	2016	2016	£ 100.00	2017	5	New Build in 2016
22	Stourport	2014	2016	2016	£ 500.00	2017	2	Station will be replaced Autumn 2019
23	Bewdley	2013	2016	2016	£ 600.00	2017	2	Station will be replaced Autumn 2019
24	Kidderminster	2009	2016	2016	£ 500.00	2017	2	Station will be replaced Autumn 2019
25	Bromsgrove							Fire Service lease from the Police, the Station was constructed in 2014.
26	Droitwich	2016	2016	2017	£ -	2017	3	Works have improved welfare facilities, works planned to refurbish training
27	Redditch	2014	2016	2014	£ 975.00	2016	2	Station in poor condition, Training tower is off the run. Requires new station.
28	Evesham	2009	2017	2018	£ -	2016	5	New Build in 2015
29	Pebworth	2016	2016	2016	£ -	2017	5	The station is in good condition
30	Broadway	2009	2016	2016	£ 250.00	2017	1	Substantial refurbishment/ New station required
31	Pershore	2014	2016	2016	£ 350.00	2017	3	Crew welfare has been improved, station has a spare appliance bay
32	Upton upon Severn	2018	2016	2016	£ -	2017	4	The station is in good condition
34	Wyre Forest Hub							Station due to be completed Autumn 2019
41	Malvern	2014	2016	2017	£ -	2017	5	Substantial Refurbishment in 2014
42	Ledbury	2015	2016	2017	£ -	2017	3	Fabric in good condition, welfare facilities could be improved
43	Fownhope	2015	2016	2017	£ -	2017	3	The station is small but in good condition.
44	Ross on Wye	2015	2016	2017	£ -	2017	3	Works in 2017 have removed external Asbestos. Station in good condition.
45	Whitchurch	2015	2016	2017	£ -	2017	3	The station is small but in good condition.
46	Hereford	2013	2016	2016	£ 3,850.00	2017	2	New station required
47	Ewyas Harold	2013	2016	2017	£ -	2017	3	The station is small but in good condition.
48	Eardisley	2017	2016	2017	£ -	2017	3	Extension planned Summer 2018
49	Kington	2015	2016	2017	£ -	2017	3	Station in good condition. Training tower/ area on separate site.
50	Leintwardine	2014	2016	2017	£ -	2017	2	Extension planned Summer 2018
51	Kingsland	2015	2016	2017	£ -	2017	3	The station is small but in good condition.
52	Leominster	2014	2016	2017	£ -	2017	2	Fabric in good condition, welfare facilities require refurbishment.
53	Tenbury Wells	2013	2016	2017	£ -	2017	3	The station is in good condition
54	Bromyard	2013	2016	2017	£ -	2017	3	Station in good condition, an extension would improve storage provision of
55	Peterchurch	2014	2016	2017	£ -	2017	5	The station is in good condition
n/a	Opps Logistics	2014	2016	2013	£ -	2017	4	Stores & Vehicle servicing site, building in good condition. Site security
<b>TOTAL</b>					<b>£ 7,125.00</b>			